

Achieving the Promise of Accountable Care Organizations: Progress in Arizona

Appendix A: ACO Descriptions

Abacus Health ACO

Abacus ACO formed in 2015 as a jointly owned ACO with the Arizona Community Physicians and Tucson Medical Center. The Arizona Community Physicians, a physician owned, predominantly primary care medical group practices with offices in Tucson, Oro Valley and Green Valley. The medical group was founded in 1994. Prior to the agreement, the Arizona Community Physicians launched their own ACO in 2013 when they obtained an ACO contract with Cigna. Abacus ACO entered CMS' Medicare Shared Savings Program (MSSP) in 2016.

Arizona Care Network

Established in 2013, Dignity Health Arizona and Abrazo Health came together to create the Arizona Care Network (ACN). Founded in 1986 and headquartered in San Francisco, Dignity Health is the fifth largest health system in the nation and the largest hospital provider in California. Tenet Healthcare Corporation, a for-profit health care services company that operates hospitals and outpatient centers through its subsidiaries, owns Abrazo Health. The ACN consists of employed and independent physicians in the greater Phoenix area and was chosen to participate in CMS' third round of MSSP.

Arizona Connected Care

Founded in 2009, Arizona Connected Care (ACC) was southern Arizona's first ACO. It was one of the first of three pilot sites for the Brookings/Dartmouth ACO Collaborative in 2009. ACC is comprised of primary care physicians, specialists, four Federally Qualified Health Centers (FQHCs), Tucson Medical Center and other health care providers. ACC is one the few ACOs chosen to participate in CMS' first round of the MSSP.

Banner Health Network

Banner Health Network (BHN) is comprised of Banner Health-affiliated physicians (BMG), 13 Banner hospitals (12 in the Phoenix metro area) and other Banner services in Arizona. Arizona Integrated Physicians (AIP) and a Banner Physician Hospital Organization (BPHO) are also part of BHN's ownership. Nonprofit Banner Health is Arizona's largest health care provider. The network will ensure convenient access to Medicare members with more than 2,600 private and employed physicians located throughout Maricopa County and Pinal County. The ACO was established in 2011, as one of the organizations chosen to participate in CMS' Pioneer ACO Program. BHN holds numerous accountable care agreements with health plans for Medicare Advantage and commercial members/products.

Cigna Medical Group

Cigna Medical Group (CMG), the multi-specialty group practice division of Cigna HealthCare of Arizona, Inc., is comprised of group practices, Urgent Care centers, and CMG CareToday convenience care clinics located throughout Metropolitan Phoenix. CMG launched their ACO in 2011 with a shared savings contract with Cigna, serving lives in Phoenix and surrounding areas.

Commonwealth Primary Care ACO

Based in Phoenix, Commonwealth Primary Care ACO is a partnership of independent primary care physicians including Arizona Institute of Medicine and Pediatrics, Med-Cure Internal Medicine, and Southwest Medical Associates. The ACO was launched in 2013 when it was accepted into CMS' third round of MSSP.

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District Medical Group

District Medical Group (DMG) is a not-for-profit entity based in Phoenix, consisting of providers representing all the major medical and surgical specialties and subspecialties. Professional clinical services encompass all physicians and mid-levels staffing an acute care hospital (Emergency Department at Maricopa Medical Center), a psychiatric hospital, a large diagnostic center, family health centers, a burn center, and numerous outreach programs. DMG's ACO was established in 2011 and is serving Arizona Healthcare Cost Containment System (AHCCCS) patients. AHCCCS is Arizona's Medicaid agency.

HonorHealth

HonorHealth is based in Phoenix, and was formed after the merger of John C. Lincoln Health Network and Scottsdale Healthcare. In the summer of 2016, HonorHealth announced an integrated care network (Innovation Care Partners) that provides management services to Scottsdale Health Partners and John C. Lincoln ACO. John C. Lincoln Health Network is a health system based in Phoenix, Arizona, that includes hospitals, physician practices, community outreach programs and the John C. Lincoln Health Foundation. The JCL ACO was established in 2012 when they were chosen to participate in CMS' second round of MSSP.

Prior to merging, Scottsdale Healthcare Partners launched in 2013 and was a participant in CMS' fourth round of MSSP.

North Central Arizona Accountable Care

North Central Arizona Accountable Care (NCAAC) is a collaboration of two hospital systems, their employed physician networks, and private practice independent physicians in Coconino and Yavapai counties in north central Arizona. The hospitals include Yavapai Regional Medical Center's East and West Campuses, and Northern Arizona Healthcare's Flagstaff Medical Center and Verde Valley Medical Center and their affiliated physicians organized as Pathfinder Health ACO. NCAAC launched in 2015 when it was selected to participate in CMS' fifth round of MSSP, serving Medicare beneficiaries primarily in Flagstaff, Prescott and the surrounding areas.

Information is current as of October 2016. Find the full report at vitalysthealth.org/publications